



DEPARTMENT OF THE NAVY  
NAVAL MEDICAL CENTER  
620 JOHN PAUL JONES CIRCLE  
PORTSMOUTH, VIRGINIA 23708-2197

IN REPLY REFER TO:

NAVMEDCENPTSVAINST 6320.62C  
0871  
14 MAY 2003

NAVMEDCENPTSVA INSTRUCTION 6320.62C

Subj: RISK MANAGEMENT PROGRAM

Ref: (a) 10 U.S.C. 1102  
(b) NAVMEDCENPTSVAINST 6000.2B  
(c) Manual of the Judge Advocate General (JAGMAN)  
(d) BUMEDINST 6010.21  
(e) 5 U.S.C. 552

Encl: (1) Quality of Care Review Guidelines  
(2) NAVMEDCEN PTSVA 6320/12 (Rev 11/01), Quality of Care Review Form  
(3) Quality of Care Routing Form  
(4) Routing and Categorization of Quality of Care Reviews (Non-Medication Error)  
(5) Routing and Categorization of Quality of Care Reviews (Medication Error)  
(6) Case Abstract for Malpractice Claims, DD Form 2526

1. Purpose. To establish guidelines, propose minimal requirements, and define requirements for both proactive and reactive responses for the Command Risk Management Program. Specific objectives of risk management programs are:

- a. Prioritized concern for potential loss factors.
- b. Minimize potential losses through education, identification, analysis, control, and prevention.
- c. Identify potential systems, persons, or elements with potential loss indicators.

2. Cancellation. NAVMEDCENPTSVAINST 6320.62B

3. Scope. This instruction applies to the core medical center and all outlying clinics which comprise the Naval Medical Center (NAVMEDCEN), Portsmouth command.

**"FIRST AND FINEST"**

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4. Background. Risk management is the discipline of identifying, evaluating, and managing potential liability situations in the care and treatment of patients. Effective risk management prevents injury or loss, provides for a safe medical center environment, and contributes to improving the quality of patient care. Risk management means practicing good medicine, maintaining good rapport and communication with patients, colleagues, and other healthcare providers, and maintaining complete and accurate documentation of care rendered, whether in an inpatient or outpatient setting.

5. Risk Management Activities. The goal of risk management is to be proactive: identify, analyze, control, and prevent potential or actual loss of intangible or tangible assets of the command. All staff must be involved in the process of liability control, reducing the incidence of patient injury, staff injury, and visitor injury, and in identifying potentially injurious events and correcting them. Prompt reporting and investigation of adverse events is important in achieving this goal. The advantage of early warning enables possible intervention to prevent litigation, to mitigate potential damages, and to discuss necessary medical record documentation. Risk management activities in support of the command Healthcare Excellence activities are described as follows:

a. Quality of Care Reviews

(1) Purpose. Risk management is an information-based system. It depends on various early warning systems to provide notification that an event has occurred. Early notification allows for immediate investigation of the incident or event and immediate corrective action so that further incidents and injuries can be avoided. Many times an immediate and appropriate response to an incident or event will prevent litigation.

(2) Guidelines. Per enclosure (1), when completing a Quality of Care Review (QCR) form (enclosure (2)), it is important to follow certain guidelines:

(a) Provide all information requested on the form.

(b) Document completely and objectively. Give only "known facts".

(c) Do not speculate or assign blame.

(d) Do not make or keep copies of the report.

(e) Do not document in the medical record that a QCR was ordered or initiated. The QCR is a quality assurance document and is protected within statute 10 U.S.C. 1102 (reference (a)) and is therefore exempt from disclosure except as permitted by the statute.

(f) Do not place the report in the medical record.

(g) Forward the report to the Risk Management Team Leader within 24 hours of the event or discovery.

(3) General Categories of Events to be Reported

(a) Complications of a procedure.

(b) Medication errors.

(c) Slips, falls, or any other injury.

(d) Blood and body fluid exposure.

(e) Unexpected returns to the operating room.

(4) Procedures. Whenever an incident or serious event occurs, the following actions will be taken:

(a) Manage the immediate clinical situation and provide whatever care is needed.

(b) Save any "evidence" (equipment, supplies, packaging, etc.).

(c) Notify the attending physician.

(d) Document the event clearly and objectively in the medical record, including discussions with the patient and family, and notification of the attending physician.

(e) Complete a QCR form, and other forms, if indicated (e.g., SF 380 for Safe Medical Devices Act) per reference (b).

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(f) Do not change or alter any settings on a piece of equipment, attempt to repair it, return it, or notify the manufacturer or sales representative. Notify the Biomedical Engineering Team Repair Technician by telephone during normal working hours or by pager after hours.

(g) Do not discuss the incident with anyone unless authorized to do so by one of the staff attorneys.

(5) QCRs will be reviewed, routed, and categorized, per enclosures (3) through (6).

b. Special Investigations. Investigations serve many purposes, but when an incident or event is likely to result in claims or civil litigation against or for the Department of the Navy (DON) or the United States, the primary purpose of the resulting investigation is often to prepare to defend the legal interests of the DON and the United States. A litigation-report investigation functions to gather, analyze, and record relevant information about an incident or event of primary interest to command authorities. Investigations into such incidents must be conducted under the direction and supervision of a judge advocate, and protected from disclosure to anyone who does not have an official need to know (reference (c)).

(1) The Risk Management Team Leader will complete the Case Abstract for Malpractice Claims, DD Form 2526 (enclosure (6)) and forward to the Bureau of Medicine and Surgery (BUMED), per reference (d).

(2) Investigations are presented to the Executive Committee of the Medical Staff (ECOMS) by the Physician Advisor for Healthcare Excellence.

(3) The Physician Advisor for Healthcare Excellence will review all investigations involving the provisions of healthcare for both clinical completeness and relevant performance improvement issues.

c. In an effort to establish standardization within risk management, the following are additional recommendations for alerts or areas of potential risks:

(1) Patient complaints

(2) Record requests

- (3) Inspector General (IG)/other inspections
- (4) External agencies
- (5) Peer review
- (6) Infection control
- (7) Safety

6. Analysis

a. The purpose of analysis is to utilize standardized tools, assist with identification and prioritization factors (who, what, when, where, why), and minimize potential losses through education, control, and prevention.

b. Components to Consider

- (1) Magnitude of loss
- (2) Loss frequency
- (3) Location and personnel
- (4) Subject
- (5) Contributing factors
- (6) Time of events
- (7) Diagnosis
- (8) Specialty
- (9) Source of data

c. The priority will address potential for loss, potential for recurrence/frequency, and visibility.

d. Incorporated into this analysis are policy, decision, and processes.

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7. Risk Management Responsibilities

a. Risk Management Team Leader

(1) Education and Training

(a) Conduct and/or plan risk management in-services for staff as risk areas are identified.

(b) Maintain education in risk management through journal articles and by attending seminars and conferences when available (12 classroom hours annually at a minimum).

(c) Route risk management articles and materials to specialty areas.

(d) Promote and disseminate announcements of risk management conferences and seminars to providers and staff.

(2) Risk Identification and Management

(a) Refer patient and physician concerns regarding quality of care (unexpected adverse outcomes, perceived delay in diagnosis) to the Healthcare Excellence Physician Advisor.

(b) Review QCRs, requesting additional documentation when appropriate. Refer problem areas identified through trend analysis to the appropriate committees/medical staff personnel for study and action.

(c) Work closely with the service/product line representative in the review and provide early identification of patient concerns involving issues on standard of care, patient rights, and potential compensable events.

(d) Legal concerns referred by physicians and staff should be referred to the Staff Judge Advocate's Office, and the legal opinions and advice from the Staff Judge Advocate's Office should be communicated back to the physicians and staff.

(e) Review death reports.

(f) Follow up and ensure completion of any recommendations from Litigation-Report Investigations.

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(g) Complete the Case Abstract for Malpractice Claims (DD Form 2526) and forward a copy to BUMED Risk Management along with one complete copy of the Litigation-Report.

Note: The original DD Form 2526, a copy of the Litigation-Report Investigation and the First Endorsement by the Commander, will be maintained in the Risk Management Office. A complete copy of the Litigation-Report is maintained in the Staff Judge Advocate's Office.

(h) Ensure information on product and equipment alerts and recalls is distributed to all appropriate areas. Maintain documentation of notification of alerts and actions taken on recalls.

(i) Forward product and equipment complaints to the Central Supply Distribution Branch (CSDB) and Biomedical Engineering Team. Provide feedback of the findings from the Biomedical Engineering Team and/or Defense Supply Center to the originator of complaint.

(j) Participate in the Safe Medical Device Act as outlined in NAVMEDECENPTSVAINST 6000.2B.

b. Outlying Clinics Performance Improvement Coordinators. Perform functions as noted in paragraph 7a, Risk Management Team Leader, with the exception of 7a(2)(e), (f), (g), and (i).

c. Healthcare Excellence Physician Advisor

(1) Review all clinical area and medical staff committee reports/minutes.

(2) Evaluate and communicate information from risk management data sources to medical staff committees, clinical areas, and individuals affected by findings.

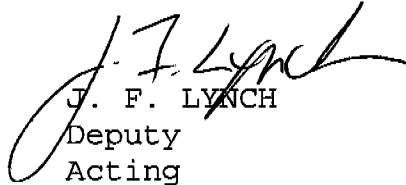
(3) Review all medical performance improvement and litigation-report investigations for command-wide issues.

8. Confidentiality. Quality assurance documents and records created per this instruction are medical quality assurance materials within the meaning of references (a) and (b) and are, therefore, exempt from the requirements of the Freedom of

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Information Act, reference (e). They are considered confidential and privileged, and the release of performance improvement medical documents is prohibited.

9. Action. Risk management is an "all hands" evolution. All NAVMEDCEN personnel are required to participate in and understand the objectives and implementation procedures of the Risk Management Program. Addressees will comply with the requirements set forth in this instruction.

  
J. F. LYNCH  
Deputy  
Acting

Distribution:

NAVMEDCENPTSVAINST 5215.1D (List B)



## QUALITY OF CARE REVIEW GUIDELINES

1. All Naval Medical Center (NAVMEDCEN) staff have the responsibility to report unusual events or circumstances not consistent with the normal routine operations of the core facility or the outlying clinics, the activities of its staff, or events which may not be a natural consequence of the patient's diseases or treatments. Such could be an error, a poor outcome, or an accident, which could have or has resulted in a patient or staff injury. All "near misses" are to be reported. A "near miss" is defined as an event or situation that could have resulted in harm to a patient but did not, either by chance or intervention. The event was identified and resolved before reaching the patient. Such events have also been referred to as "close call" incidents. Quality of Care Reviews (QCRs) are used to develop appropriate measures to minimize further risk, prevent recurrence, and reduce exposure to liability. Incidents cited on QCR forms will be corrected or resolved at the lowest level.

2. There are 22 areas of liability that can be used as a guide for identifying potential risks. These are the 21 areas that are most often identified as problematic.

a. Errors in administration of treatment and medication; medical errors (wrong dose, wrong route, wrong technique, wrong patient, wrong time, etc.).

b. Failure to supervise the patient resulting in patient falls or injuries.

c. Failure to remove foreign objects (e. g., leaving scissors in a patient or failing to remove an appendix).

d. Burns to the patient.

e. Failure to monitor, observe, or report changes in the patient's condition.

f. Drug distribution errors; wrong prescription for the wrong patient.

g. Mistaken identity; misarmbanding a baby.

h. Use of defective equipment.

i. Abandonment of a patient.

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j. Loss or damage to patient's property (e.g., false teeth).

k. Failure to function within the scope of practice; allowing someone who's not qualified to IV push medication.

l. Failure to report suspected incompetent care.

m. Failure to use aseptic techniques.

n. Failure to monitor in the use of restraints.

o. Failure to keep abreast of nursing or medical knowledge.

p. Failure to recognize or defer execution of improper orders.

q. Failure to take adequate patient history; not noting patients' allergies.

r. Failure to follow policies and procedures.

s. Failure to chart and document.

t. Failure to resuscitate promptly and properly, and have documented training.

u. Failure to communicate concerns to physicians or chain of command.

3. NAVMEDCENPTSVA 6320/12 (Rev 11/01) is the correct reporting form for QCRs. This form is used to document all incidents.

4. QCRs are confidential. NO COPIES OR DUPLICATES OF THE QUALITY OF CARE REVIEW FORM WILL BE MADE EXCEPT BY THE RISK MANAGEMENT OFFICE. It is protected by statute 10 U.S.C. 1102.

5. Documentation of an event will be the responsibility of the staff member most closely involved in the incident, or having special information of it. The form will be completed within the same shift or duty that an event occurs. Time lapses also mean memory lapses.

a. State only the facts, fully and concisely in Section 1. Nothing is too insignificant to report and complete descriptions are very helpful. Attach supporting documentation (e.g., Emergency Treatment Record (ETR), SF 600, etc.). Status

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of the staff in completing the Hepta Vac series is helpful in the case of blood, body fluid exposure. Staff injuries must also be reported to the Safety Office within 48 hours to allow a timely investigation and response to the Navy Safety Center. Document any lost work time.

b. Document within quotation marks any statements made by the patient/visitor or family members regarding the event.

c. Notify the patient's physician of an incident (e.g., falls, medication errors, etc.) and document if any harm came to the patient as a result of the event.

d. Do not document personal conclusions or editorialize opinions as to the cause of the incident unless there are facts personally known to the reporter.

e. The report is to be completed and routed to the Risk Management Team Leader within 24 hours of the event. Reporting staff members must verbally notify their team leader/product line leader/service line leader of the event and that a QCR form has been forwarded to Risk Management.

f. Documentation will not be made in the patient's record that a QCR was filed, nor will it be left in open areas where other personnel or visitors may have the opportunity to read it.

g. All events will be reviewed by the Risk Management Team Leader and/or the Healthcare Excellence Physician Advisor. Routing sheets, enclosures (3) and (4), are attached to events which are deemed to require additional review by the Healthcare Excellence Advisor. All events involving falls, medication errors, blood/body fluid exposures, injury to patient, policy/procedure not followed, staff injury, and equipment failure will be routed. The Risk Management Team Leader indicates the appropriate routing. Staff members cited on the routing slip will be given the opportunity to review the report and make additional comments. Each individual must complete the form within 24 to 48 hours and route to the next person. Return the completed form to the Risk Manager, who will review the responses for course of action.

If no addressograph, fill in information:

Register No. \_\_\_\_\_ Unit \_\_\_\_\_ Admission Date \_\_\_\_\_  
Patient/Staff Name \_\_\_\_\_  
SSN \_\_\_\_\_ DOB \_\_\_\_\_  
Status \_\_\_\_\_

QUALITY OF CARE REVIEW

INPATIENT \_\_\_\_\_ OUTPATIENT \_\_\_\_\_ VISITOR \_\_\_\_\_ STAFF \_\_\_\_\_ CONTRACTOR \_\_\_\_\_

EVENT(S):

- |   |   |
|---|---|
| _____ 1. Admission following recent hospital, EMD/Outpatient Clinic discharge.  | _____ 7. Patient with allergic/drug related/immunization reactions.                 |
| _____ 2. Readmission within 30 days for complications or incomplete management of problems on previous hospitalization. | _____ 8. Postoperative complication(s).   |
| _____ 3. Unscheduled return to clinic less than 72 hrs. with same or related complaint(s).                              | _____ 9. Fall.  |
| _____ 4. Unexpected transfer from general care bed to special care unit.  | _____ 10. Blood, Body Fluid Exp.  |
| _____ 5. Unexpected return to the Operating Room.   | _____ 11. Medication error.   |
| _____ 6. Injury to patient (organ or body part) during procedure(s)/treatment.  | _____ 12. Policy/Procedure not followed.  |
|   | _____ 13. Unable to complete treatment(s) due to equipment failure/nonavailability. |
|   | _____ 14. Staff injury.   |
|   | _____ 15. Other (near miss, etc.).  |

Section 1. QUALITY OF CARE FACTS. (Personnel noting event is to complete this section. Anonymous reporting is authorized)

Date \_\_\_\_\_ Time \_\_\_\_\_ Exact Location of Event \_\_\_\_\_ Diagnosis \_\_\_\_\_  
PROVIDER: Attending \_\_\_\_\_ Resident \_\_\_\_\_  
Describe Event: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Person Preparing Report \_\_\_\_\_ Printed Name/Stamp: \_\_\_\_\_  
(Optional)  
Signature \_\_\_\_\_ Rank/Rate \_\_\_\_\_ Title \_\_\_\_\_ Date \_\_\_\_\_ Phone \_\_\_\_\_

Section 2. Statement of individual(s) involved. (Additional supporting documents or statements shall be attached).

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Signature \_\_\_\_\_ Rank/Rate \_\_\_\_\_ Date \_\_\_\_\_ Phone \_\_\_\_\_  
Printed/Stamp Name \_\_\_\_\_

Section 3. Statement of staff attending (if appropriate).

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Signature \_\_\_\_\_ Rank/Rate \_\_\_\_\_ Date \_\_\_\_\_ Phone \_\_\_\_\_  
Printed/Stamp Name \_\_\_\_\_

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**Section 4.** Initial Review of Event. (Completed by Risk Management Team Leader and Physician Advisor, Healthcare Excellence).

Review Required: Yes ☐ To be reviewed by: DR NSG PHARM LAB X-RAY ADMIN  
No ☐

Physician Advisor, Healthcare Excellence \_\_\_\_\_ (Signature and Stamp Required)

Risk Management Team Leader \_\_\_\_\_ (Signature and Stamp Required)

**Section 5.** Team Leader (Division Head)

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Category of Event: ☐ SOC ☐ NOT ☐ PRE ☐ ADM (please identify \_\_\_\_\_)  
☐ OTH (please identify: \_\_\_\_\_) Medication Error \_\_\_\_\_

The accountable health care provider(s)/staff is/are \_\_\_\_\_

Action(s) to be taken:

- |   |   |
|---|---|
| 1. Monitor for Trends                     | 4. Will discuss in Minutes or Morbidity and |
| 2. Counsel Provider/Responsible Personnel | Morbidity for Lessons Learned               |
| 3. Trend noted                            | 5. Review policy/procedures                 |
|   | 6. Other _____                              |

Signature \_\_\_\_\_ Rank/Rate \_\_\_\_\_ Date \_\_\_\_\_ Phone \_\_\_\_\_

Printed/Stamp Name \_\_\_\_\_

**Section 6.** Product Line Leader

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Signature \_\_\_\_\_ Rank/Rate \_\_\_\_\_ Date \_\_\_\_\_ Phone \_\_\_\_\_

Printed/Stamp Name \_\_\_\_\_

Agree with above category ☐ Yes ☐ No If no, category \_\_\_\_\_

Agree with the action(s) as annotated in Section 5 ☐ Yes ☐ No

Agree with identification of health care provide(s)/staff ☐ Yes ☐ No (If no, return to Team Leader.)

**Section 7** Service Line Leader

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Agree with categorization/actions) ☐ Yes ☐ No (If no, return to Product Line Leader)  
Service Line Leader: \_\_\_\_\_ (Signature and Stamp Required) Date \_\_\_\_\_

**Section 8.** Director/Designee

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Agree with categorization/actions) ☐ Yes ☐ No (If no, return to Service Line Leader)  
Director/Designee: \_\_\_\_\_ (Signature and Stamp Required) Date \_\_\_\_\_

\*THIS DOCUMENT IS CREATED AS AN INTEGRAL PART OF THE QA PROGRAM OF THIS COMMAND, AND AS SUCH IS A PRIVILEGED DOCUMENT WHICH IS PROTECTED FROM UNAUTHORIZED DISCLOSURE, DISCUSSION OR REPRODUCTION BY TITLE 10, U.S. CODE SECTION 1102 (1968).

DO NOT PHOTOCOPY

FOR OFFICIAL USE ONLY

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6320

Ser 0871/

## MEMORANDUM

From: Physician Advisor, Healthcare Excellence

To:

Subj: QUALITY OF CARE REVIEW (QCR)

Ref: (a) NAVMEDECENPTSVAINST 6320.62C

(b) Comprehensive Accreditation Manual for Hospitals

Encl: (1) Quality of Care Review Form #\_\_\_\_\_

1. Enclosure (1) was reviewed and selected for further review in order to:

a. Provide evidence of quality of care and support of adherence to standard of care.

b. Use for lessons learned.

c. Identify a system(s) problem.

2. Per references (a) and (b), your review of surrounding circumstances and factual information is required for completion of enclosure (1). Please respond in the designated section, categorize (see back of memo for categories) and indicate actions to be taken. This form should be routed to the next individual as indicated within 24 to 48 hours of receipt.

Section 2 \_\_\_\_\_  
Section 3 \_\_\_\_\_  
Section 5 \_\_\_\_\_  
Section 6 \_\_\_\_\_  
Section 7 \_\_\_\_\_  
Section 8 \_\_\_\_\_

3. The completed QCR form should be returned to the Risk Management Team Leader, UM/RM Product Line, **within 14 working days of receipt by initial reviewer**. If you need additional information, you should contact Mr. Pete Horn at ext 3-5639. **PLEASE RETURN ORGINIAL. PHOTOCOPYING IS NOT AUTHORIZED.**

Signature

Enclosure (3)

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Medication errors should be classified using the MedMarRx categories as follows:

Error Category	Result
<b>No Error</b>	
<u>Category A</u>	Circumstances or events that have the capacity to cause error.
<b>Error, No Harm</b>	
<u>Category B</u>	An error occurred but the medication did not reach the patient.
<u>Category C</u>	An error occurred that reached the patient but did not cause the patient harm.
<u>Category D</u>	An error occurred that resulted in the need for increased patient monitoring but no patient harm.
<b>Error, Harm</b>	
<u>Category E</u>	An error occurred that resulted in the need for treatment or intervention and caused temporary patient <u>harm</u> .
<u>Category F</u>	An error occurred that resulted in initial or prolonged hospitalization and caused temporary patient <u>harm</u> .
<u>Category G</u>	An error occurred that resulted in permanent patient <u>harm</u> .
<u>Category H</u>	An error occurred that resulted in a near-death event (e.g., anaphylaxis, cardiac arrest).
<b>Error, Death</b>	
<u>Category I</u>	An error occurred that resulted in patient death.

ROUTING AND CATEGORIZATION OF QUALITY OF CARE REVIEW  
(NON-MEDICATION ERROR)

1. All events will be reviewed by the Risk Management Team Leader and/or the Healthcare Excellence Physician Advisor. A routing sheet is attached to events which are deemed to require additional review by the Healthcare Excellence Physician. All events involving falls, blood/body fluid exposures, injury to the patient, policy/procedure not followed, staff injury, and equipment failure will be routed. The Risk Management Team Leader indicates the appropriate routing. Staff members cited on the routing slip will be given the opportunity to review the report and make additional comments. Each individual must complete the form within 24-48 hours and route to the next person. Return the completed form to the Risk Manager, who will review responses for course of action.

Note: Interns, residents, and Fellows, and staff members involved in the event will make a statement in section 2.

2. The staff attending will complete section 3. The QCR is then routed to the team leader who will complete Section 5, categorize the event, and document actions to be taken. The QCR is then routed to the product line leader for review and documentation of either agreement and/or change of the categorization and actions to be taken. If the event is categorized as "Standard of Care (SOC) not met", the QCR is then routed to the cognizant director for review and action, as appropriate. The Healthcare Excellence Physician Advisor will present category "SOC not met" events to the ECOMS for review and final categorization, and for determination of reportable potentially compensable events. Events should be categorized as follows:

a. To categorize a QCR, first identify if the course of event was primarily a patient issue, healthcare provider issue, or systems issue.

b. If the event is primarily a patient-related issue, mark "PRE". "PRE" is defined as an event that is causally related to factors intrinsic to the patient or the underlying disease progress (e.g., against medical advice (AMA), self-injury, new drug allergies).

c. If the event is a healthcare provider issue, determine if the care provided "Meets Standard of Care (SOC)" or "Does Not Meet Standard of Care (NOT)".



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d. "SOC" is defined as care provided per contemporary standards of the specialty and/or work area. These events are well known and are widely reported in the literature and frequent in occurrence, or infrequent in occurrence but have been described in the literature to have occurred in cases where the standard of care was met.

e. "NOT" is defined as events that are outside the standard of specialty or expected work area standards.

f. If the event is primarily a systems problem, mark "ADMIN System Problem (ADM)".

g. For all others, mark "Other" and explain.

3. Many times events do not fit neatly or exactly into any single category. Event categorization is the result of peer evaluation. Sorting of events into categories will be the combined results of initial review by a peer and subsequent discussion at work area meetings. Results of such discussions are to be documented in work area morbidity and mortality meetings. An event may be attributed to an accountable individual. A single occurrence may also be attributed to several members of the same work area or different work areas. It is important to stress that a single occurrence does not make a trend. It is also important to remember that the majority of healthcare errors are attributed to systems problems. Corrective actions should be implemented to address these problems.

4. Upon completion, the Quality of Care Review form is returned to the Risk Manager. The Risk Manager and Healthcare Excellence Physician Advisor share the responsibility of reading all responses to ensure that each event or incident is addressed appropriately.

5. A summary of the events and categorizations assigned will be sent to the team leader/product line leader monthly by the Risk Manager. The team leader/product line leader is responsible for tracking and trending of the events, and ensuring the information is documented in appropriate individual's profiles.

6. Quality of Care Review forms will be maintained by Risk Management in a locked file cabinet. They are to be maintained for 3 years unless a Litigation Report Investigation was convened as a result of the incident. If so, it is maintained for 5 years.

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ROUTING AND CATEGORIZATION OF QUALITY OF CARE REVIEW  
(MEDICATION ERRORS)

1. All events will be reviewed by the Risk Management Team Leader. A routing sheet will be attached and indicate the appropriate routing. Staff members cited on the routing slip will be given the opportunity to review the report and make additional comments. Each individual must complete the form within 24-48 hours and route to the next person. Return the completed form to the Risk Manager who will review responses for course of action.

Note: Interns, residents, and staff members will comment in section (2). Staff attending will comment in section (3).

2. The team leader will complete section 5, categorize the event, and document actions to be taken. The form is then routed to the product line leader for review and documentation of either agreement and/or change of the categorization and actions to be taken. All medication errors categorized as "D" or higher will be routed to the cognizant director.

3. Events should be categorized using the MEDMARX system.

a. Category "A". Circumstances or events that have the capacity to cause harm.

b. Category "B". An error occurred but the medication did not reach the patient.

c. Category "C". An error occurred that reached the patient but did not cause the patient harm.

d. Category "D". An error occurred that resulted in the need for increased patient monitoring but no patient harm.

e. Category "E". An error occurred that resulted in the need for treatment or intervention and caused patient temporary harm.

f. Category "F". An error occurred that resulted in initial or prolonged hospitalization and caused temporary patient harm.

g. Category "G". An error occurred that resulted in permanent patient harm.

Enclosure (5)

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h. Category "H". An error occurred that resulted in a near-death event (e.g., anaphylaxis, cardiac arrest).

i. Category "I". An error occurred that resulted in patient death.

<b>CASE ABSTRACT FOR MALPRACTICE CLAIMS</b>		1. DATE OF REPORT (YYYYMMDD)		2. CLAIMANT LAST NAME		REPORT CONTROL SYMBOL DD-HA(AR)1782	
3. TYPE OF REPORT (X one)				4. DATES OF ACT(S) OR OMISSION(S) (YYYYMMDD)			
<input type="checkbox"/> a. INITIAL		<input type="checkbox"/> b. CORRECTION OR ADDITION		<input type="checkbox"/> a. BEGINNING DATE		<input type="checkbox"/> b. ENDING DATE	
<input type="checkbox"/> c. REVISION TO ACTION		<input type="checkbox"/> d. VOID PREVIOUS REPORT					
5. DATE CLAIM FILED (YYYYMMDD)		6. DATE OF JUDGMENT OR SETTLEMENT (YYYYMMDD)		7. MEDICAL TREATMENT FACILITY			
				a. NAME		b. DMIS CODE	
8. PRACTITIONER INFORMATION							
a. NAME (Last, First, Middle Initial)				b. SSN		c. DATE OF BIRTH (YYYYMMDD)	
d. NAME OF PROFESSIONAL SCHOOL ATTENDED				e. DATE GRADUATED (YYYYMMDD)		f. SPECIALTY CODE	
g. STATUS (X one)							
<input type="checkbox"/> (1) Army		<input type="checkbox"/> (3) Air Force		<input type="checkbox"/> (5) Civilian GS		<input type="checkbox"/> (7) Partnership External	
<input type="checkbox"/> (2) Navy		<input type="checkbox"/> (4) PHS		<input type="checkbox"/> (6) Partnership Internal		<input type="checkbox"/> (8) Personal Services Contract	
						<input type="checkbox"/> (9) Non-Personal Services Contract	
h. SOURCE OF ACCESSION (X all that apply)							
(1) Military				(2) Civilian			
<input type="checkbox"/> (a) Volunteer		<input type="checkbox"/> (d) National Guard		<input type="checkbox"/> (a) Civil Service		<input type="checkbox"/> (d) Foreign National (Local Hire)	
<input type="checkbox"/> (b) Armed Forces Health Pro- fessional Scholarship Program		<input type="checkbox"/> (e) Reserve		<input type="checkbox"/> (b) Contracted		<input type="checkbox"/> (e) Other (Specify)	
<input type="checkbox"/> (c) Uniformed Services Univer- sity of Health Sciences		<input type="checkbox"/> (f) Other (Specify)		<input type="checkbox"/> (c) Consultant			
i. LICENSING INFORMATION							
(1) State of License		(2) License Number		(1) State of License		(2) License Number	
9. TYPE OF PRACTITIONER AND SPECIALTY (FIELD OF LICENSURE) (X all that apply)							
a. PHYSICIAN DEGREE		M.D. (010)		D.O. (020)			
(1) Highest Level of Specialization							
<input type="checkbox"/> (a) Board Certified		<input type="checkbox"/> (b) Residency Completed		<input type="checkbox"/> (c) In Residency (015/025)		<input type="checkbox"/> (d) No Residency	
(2) Primary Specialty		(h) Internal Medicine (Cont.)		(l) Otorhinolaryngology		(t) Surgery, General (Cont.)	
<input type="checkbox"/> (a) In Training		<input type="checkbox"/> (h.c) Infectious Disease		<input type="checkbox"/> (m) Orthopedics		<input type="checkbox"/> (t.d) Oncology	
<input type="checkbox"/> (b) General Practice (GMO)		<input type="checkbox"/> (h.d) Nephrology		<input type="checkbox"/> (n) Pathology		<input type="checkbox"/> (t.e) Pediatric	
<input type="checkbox"/> (c) Anesthesiology		<input type="checkbox"/> (h.e) Pulmonary		<input type="checkbox"/> (o) Pediatrics		<input type="checkbox"/> (t.f) Peripheral Vascular	
<input type="checkbox"/> (d) Aviation Medicine		<input type="checkbox"/> (h.f) Rheumatology		<input type="checkbox"/> (p) Physical Medicine		<input type="checkbox"/> (t.g) Plastic	
<input type="checkbox"/> (e) Dermatology		<input type="checkbox"/> (h.g) Tropical Medicine		<input type="checkbox"/> (q) Preventive Medicine		<input type="checkbox"/> (u) Underseas Medicine	
<input type="checkbox"/> (f) Emergency Medicine		<input type="checkbox"/> (h.h) Allergy/Immunology		<input type="checkbox"/> (r) Psychiatry		<input type="checkbox"/> (v) Urology	
<input type="checkbox"/> (g) Family Practice		<input type="checkbox"/> (h.i) Cardiology		<input type="checkbox"/> (s) Radiology		<input type="checkbox"/> (w) Intensivist	
<input type="checkbox"/> (h) Internal Medicine		<input type="checkbox"/> (h.j) Endocrinology		<input type="checkbox"/> (t) Surgery, General		<input type="checkbox"/> (x) Neonatologist	
<input type="checkbox"/> (h.a) Gastroenterology		<input type="checkbox"/> (i) Neurology		<input type="checkbox"/> (t.a) Cardio-Thoracic		<input type="checkbox"/> (y) Other (Specify)	
<input type="checkbox"/> (h.b) Hematology - Oncology		<input type="checkbox"/> (j) Obstetrics/Gynecology		<input type="checkbox"/> (t.b) Colon-Rectal			
		<input type="checkbox"/> (k) Ophthalmology		<input type="checkbox"/> (t.c) Neurosurgery			
(3) Board Certification(s)							
b. DENTIST							
		DENTIST (030)					
(1) Highest Level of Specialization							
<input type="checkbox"/> (a) Board Certified		<input type="checkbox"/> (c) In Residency (035)		(2) Primary Specialty		<input type="checkbox"/> (c) Other (Specify)	
<input type="checkbox"/> (b) Residency Completed		<input type="checkbox"/> (d) No Residency		<input type="checkbox"/> (a) General Dental Officer		<input type="checkbox"/> (b) Oral Surgeon	
(3) Board Certification(s)							
c. OTHER PRACTITIONERS							
Audiologist (400)		Nurse Anesthetist (110)		Optometrist (636)		Registered Nurse (100)	
Clinical Dietician (200)		Nurse Midwife (120)		Physical Therapist (430)		Emergency Medical Technician	
Clinical Pharmacist (050)		Nurse Practitioner (130)		Physician Assistant (642)		<input type="checkbox"/> Other (Specify)	
Clinical Psychologist (370)		Occupational Therapist (410)		Podiatrist (350)			
Clinical Social Worker (300)				Speech Pathologist (450)			

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<b>15. PROFESSIONAL REVIEW ASSESSMENT BY MEDICAL TREATMENT FACILITY</b>									
<b>a. ATTRIBUTION OF CAUSE (X all that apply)</b>					<b>b. EVALUATION OF CARE (X one)</b>				
<input type="checkbox"/> (1) Facility or Equipment	<input type="checkbox"/> (2) Physician	<input type="checkbox"/> (3) Personnel other than Physician			<input type="checkbox"/> (1) Met	<input type="checkbox"/> (2) Not Met			
<input type="checkbox"/> (4) Management	<input type="checkbox"/> (5) System				<input type="checkbox"/> (3) Indeterminate				
<b>c. IDENTIFY LOCATION OF CARE (X one)</b>									
<input type="checkbox"/> (1) Ambulatory Clinic	<input type="checkbox"/> (2) Inpatient Clinic	<input type="checkbox"/> (3) Dental Service	<input type="checkbox"/> (4) Emergency	<input type="checkbox"/> (5) Other (Specify)					
<b>d. INJURY SEVERITY (X one)</b>					<b>e. INJURY DURATION (X one)</b>				
<input type="checkbox"/> (1) None	<input type="checkbox"/> (2) Some	<input type="checkbox"/> (3) Death	<input type="checkbox"/> (1) Temporary	<input type="checkbox"/> (2) Permanent	<input type="checkbox"/> (3) Cannot Predict/Undetermined				
<b>16. ASSESSMENT</b>									
<b>a. AFIP REQUIRED?</b>					<input type="checkbox"/> YES	<input type="checkbox"/> NO (Evaluation of Care. X one)			
					<input type="checkbox"/> (1) Met	<input type="checkbox"/> (2) Not Met	<input type="checkbox"/> (3) Indeterminate		
<b>b. OTHER ASSESSMENTS</b>									
(1) UCA or Name					<input type="checkbox"/> (1) Met	<input type="checkbox"/> (2) Not Met	<input type="checkbox"/> (3) Indeterminate		
(1) UCA or Name					<input type="checkbox"/> (1) Met	<input type="checkbox"/> (2) Not Met	<input type="checkbox"/> (3) Indeterminate		
(1) UCA or Name					<input type="checkbox"/> (1) Met	<input type="checkbox"/> (2) Not Met	<input type="checkbox"/> (3) Indeterminate		
(1) UCA or Name					<input type="checkbox"/> (1) Met	<input type="checkbox"/> (2) Not Met	<input type="checkbox"/> (3) Indeterminate		
<b>c. FINAL OTSG DETERMINATION ACT OR OMISSION CODE(S) (Refer to table on Page 4)</b>								<b>d. CLINICAL SERVICE CODE</b>	
<input type="checkbox"/> (1) Primary Act or Omission Code				<input type="checkbox"/> (2) Additional Act or Omission Code				<input type="checkbox"/> (1) Primary	
<input type="checkbox"/> (3) Additional Act or Omission Code				<input type="checkbox"/> (4) Additional Act or Omission Code				<input type="checkbox"/> (2) Secondary	
<input type="checkbox"/> (5) Additional Act or Omission Code				<input type="checkbox"/> (6) Additional Act or Omission Code				<input type="checkbox"/> (3) Tertiary	
<b>17. STANDARD OF CARE (OTSG DETERMINATION)</b>				<b>18. NPDB REPORTED</b>				<b>YES</b>	
(X one)								<b>NO</b>	
<b>19. REMARKS</b>									

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## 20. ACT OR OMISSION CODES

\*NOC = Not Otherwise Classified

DIAGNOSIS RELATED

- 010 Failure to diagnose (i.e., concluding that patient has no disease or condition)
- 020 Wrong diagnosis (misdiagnosis, i.e., original diagnosis is incorrect)
- 030 Improper performance of test
- 040 Unnecessary diagnostic test
- 050 Delay in diagnosis
- 060 Failure to obtain consent/lack of informed consent
- 090 Diagnosis related (NOC)\*

ANESTHESIA RELATED

- 110 Failure to complete patient assessment
- 120 Failure to monitor
- 130 Failure to test equipment
- 140 Improper choice of anesthesia agent or equipment
- 150 Improper technique/induction
- 160 Improper equipment use
- 170 Improper intubation
- 180 Improper positioning
- 185 Failure to obtain consent/lack of informed consent
- 190 Anesthesia related (NOC)\*

SURGERY RELATED

- 210 Failure to perform surgery
- 220 Improper positioning
- 230 Retained foreign body
- 240 Wrong body part
- 250 Improper performance of surgery
- 260 Unnecessary surgery
- 270 Delay in surgery
- 280 Improper management of surgical patient
- 285 Failure to obtain consent for surgery/lack of informed consent
- 290 Surgery related (NOC)\*

MEDICATION RELATED

- 305 Failure to order appropriate medication
- 310 Wrong medication ordered
- 315 Wrong dosage ordered of correct medication
- 320 Failure to instruct on medication
- 325 Improper management of medication program
- 330 Failure to obtain consent for medication/lack of informed consent
- 340 Medication error (NOC)\*
- 350 Failure to medicate
- 355 Wrong medication administered
- 360 Wrong dosage administered
- 365 Wrong patient
- 370 Wrong route
- 380 Improper technique
- 390 Medication administration related (NOC)\*

INTRAVENOUS AND BLOOD PRODUCTS RELATED

- 410 Failure to monitor
- 420 Wrong solution
- 430 Improper performance
- 440 IV related (NOC)\*
- 450 Failure to insure contamination free
- 460 Wrong type
- 470 Improper administration
- 480 Failure to obtain consent/lack of informed consent
- 490 Blood product related (NOC)\*

OBSTETRICS RELATED

- 505 Failure to manage pregnancy
- 510 Improper choice of delivery method
- 520 Improperly performed vaginal delivery
- 525 Improperly performed C-section
- 530 Delay in delivery (induction or surgery)
- 540 Failure to obtain consent/lack of informed consent
- 550 Improperly managed labor (NOC)\*
- 555 Failure to identify/treat fetal distress
- 560 Delay in treatment of fetal distress (i.e., identified but treated in untimely manner)
- 570 Retained foreign body/vaginal/uterine
- 580 Abandonment
- 590 Wrongful life/birth
- 590 Obstetrics related (NOC)\*

TREATMENT RELATED

- 610 Failure to treat
- 620 Wrong treatment/procedure performed (also improper choice)
- 630 Failure to instruct patient on self care
- 640 Improper performance of a treatment/procedure
- 650 Improper management of course of treatment
- 660 Unnecessary treatment
- 665 Delay in treatment
- 670 Premature end of treatment (also abandonment)
- 675 Failure to supervise treatment/procedure
- 680 Failure to obtain consent for treatment/lack of informed consent
- 685 Failure to refer/seek consultation
- 690 Treatment related (NOC)\*

MONITORING

- 710 Failure to monitor
- 720 Failure to respond to patient
- 730 Failure to report on patient condition
- 790 Monitoring related (NOC)\*

BIOMEDICAL EQUIPMENT/PRODUCT RELATED

- 810 Failure to inspect/monitor
- 820 Improper maintenance
- 830 Improper use
- 840 Failure to respond to warning
- 850 Failure to instruct patient on use of equipment/product
- 860 Malfunction/failure
- 890 Biomedical equipment/product related (NOC)\*

MISCELLANEOUS

- 910 Inappropriate behavior of clinician (i.e., sexual misconduct allegation, assault)
- 920 Failure to protect third parties (i.e., failure to warn/protect from violent patient behavior)
- 930 Breach of confidentiality/privacy
- 940 Failure to maintain appropriate infection control
- 950 Failure to follow institutional policy or procedure
- 960 Other (Provide detailed written description)
- 990 Failure to review provider performance